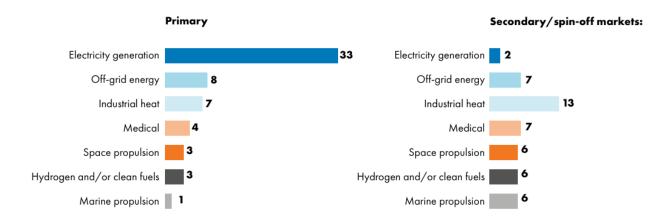
The global fusion industry in 2025 Fusion Companies Survey by the Fusion Industry Association

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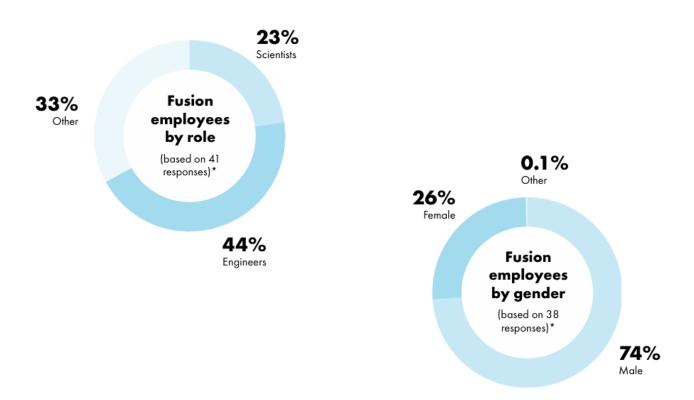
2. Target markets

Primary and secondary markets (respondents could select multiple)



Other named markets included: materials research, lithium breeding, nuclear waste transmutation, laser driven imaging, neutron source, Radiation-as-a-Service (RaaS), hard rock tunneling and mining, diagnostic development, neutron imaging and radiation effects testing for advanced industrial inspection, tritium and radioisotope production.

3. Employees



Numbers are approximate and based on companies' estimated figures, rounded to the nearest 10%. Companies that did not provide demographic and role data are not reflected in these figures.

4. Selected* investors who have made investments in fusion in the last 12 months

31 Ventures ENN Group Playfair VC Plynth Energy Addition **EQT Ventures** PRIMEPULSE Athos European Innovation Council Fund Avila VC Sam Altman Fukikara b2ventures Furukawa Electric Santander **BAM Flevate** Future Ventures Shell Ventures Bayern Kapital Granitor Siemens Energy Breakthrough Energy Ventures **GSBackers** SiteGround

BW Group HV Capital Softbank Vision Fund 2
Capricorn Investment Group Industrial 47 Venture Studio Soros Fund Management LLC

 Chevron Technology Ventures
 Industrifonden
 Special Invest

 Chishima Real Estate
 In-Q-Tel
 Speedinvest

 Climentum
 Nichicon
 St1

Crédit Mutuel Impact Itochu Tengelmann Ventures

DCVC K-CAP Thales

Delight Ventures Khosla Ventures Titletown Tech

Deutsche Telekom Leitmotif Tom Enterprise

General Catalyst Lightspeed Venture Partners Unit-E, Axon Partners

Good Ventures Foundation Lowercarbon Capital WARF Ventures

Google Marubeni Mayfield

Good Ventures Foundation Lowercarbon Capital WARF Ventures
Google Marubeni Mayfield
Earlybird VC Mithril Capital Xplor Ventures

Ecosphere Ventures Miyako Capital A complete list of reported investors over all Virginia Venture Partners Mizuho Financial Group time is available in previous year's reports:

Emerson Collective Nucor www.fusionindustryassociation.org/
Energy Impact Partners NVTRN Supporters fusion-industry-report-archive

5. Public-Private Partnerships



20 companies

report being engaged in a Public-Private Partnership (PPP) that includes cost-sharing with government



Most grants in the \$5-15m range

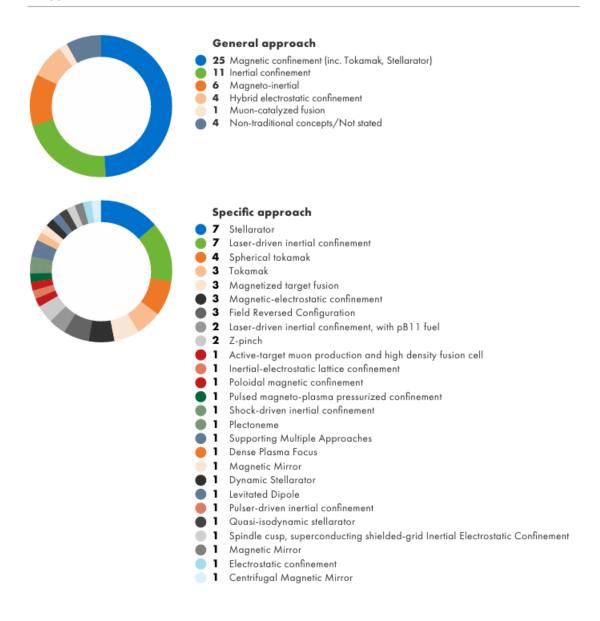


with a couple as high as \$100-150m (milestone dependent)

Noted PPPs include:

- Milestone-Based Fusion Development Program:
 U.S. Department of Energy (DOE) program to
 support development of a fusion pilot plant (FPP) and
 commercialization of fusion power.
- Innovation Network for Fusion Energy (INFUSE):
 DOE initiative funding PPPs to accelerate fusion energy development by providing access to national laboratories.
- INCITE: Provides access to DOE's supercomputing facilities to accelerate scientific discoveries and technological innovations.
- CHADWICK: Part of DOE's Advanced Research Projects Agency–Energy (ARPA-E) focused on developing advanced materials for the first wall of fusion machines.
- The UK's Prosperity Partnership programme:
 Funds collaborative research between universities and industry to drive innovation in key technologies.

^{*} Investor information is self-reported by companies. This fist reflects those reported investments made in the past 12 months. The FIA is not responsible for the responses listed in this report from survey participants and does not intend to disclose any proprietary information. For a complete history of reported investors, please refer to our earlier reports.

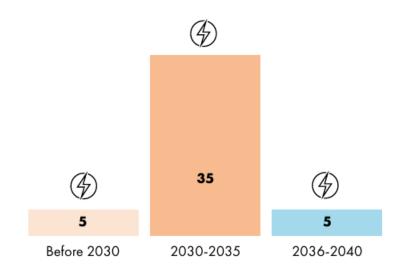


7. Fuel Source



8. When do you anticipate your company will operate a commercially viable pilot plant?

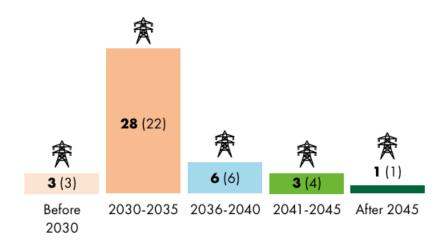
(45 responses)



9. When do you anticipate your company will deliver power to the grid?

(41 responses)

^{*}Last year's response in brackets

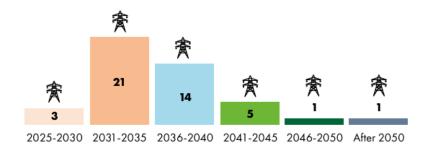


10. Predictions

Any variations between these and previous charts are due to different respondents between questions.

When will the first fusion plant deliver electricity to the grid?

(45 responses)



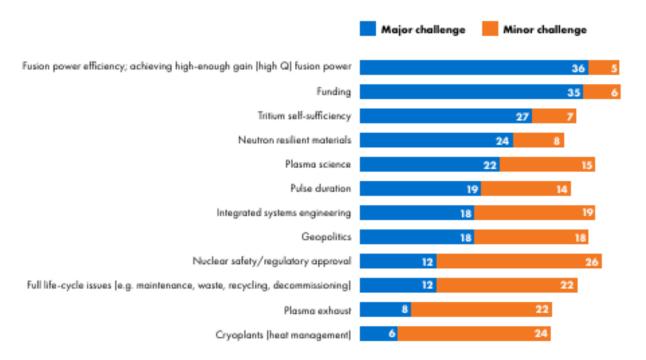
When will the first fusion plant demonstrate a low enough cost/high enough efficiency (Q) to be considered commercially viable?

(44 responses)

11. Challenges

What do you see as the main challenges for fusion energy up to 2030?

[42 responses, non-reported answers indicate not seen as a problem/don't know)



What do you see as the main challenges for fusion energy after 2030?

[38 responses, non-reported answers indicate not seen as a problem/don't know)

